## To the Membership of IAEM Region 1:

My name is Carl Cowan, AEM. I serve as the Director of Emergency Management at Harvard Medical School, and I am honored to seek your support for re-election as Secretary-Treasurer of IAEM Region 1.

Since joining IAEM in 2017, I have worked alongside colleagues from all across New England. I have been honored to serve on numerous local/regional operational committees, the Region 1 Conference Planning Committee, and most recently as your Region 1 Secretary-Treasurer. In this role, I have prioritized transparent financial stewardship, ensuring our region's resources remain strong and sustainable to support future initiatives.

Looking ahead, I remain committed to our collective focus the growing role of AI in emergency management, and on critical infrastructure security and resilience — a vital priority given our region's complex, evolving risk landscape. I will continue to champion careful, transparent financial management, providing regular updates to the Executive Committee and membership to maintain trust and accountability.

I believe that the strength of our region lies in broad-based stakeholder engagement. I will actively work to expand opportunities for all voices to contribute - fostering partnerships across public, private, academic, and nonprofit sectors.

If re-elected, I will bring the same rigor and dedication to documenting official proceedings, and ensuring our region's activities reflect the insights and needs of our membership.

Together, we can continue to build a safer, more resilient Region 1.

Thank you for your consideration and your ongoing commitment to our communities!